



THE HONGKONG AND SHANGHAI HOTELS, LIMITED
香港上海大酒店有限公司
(Incorporated in Hong Kong with limited liability)
(Stock Code: 00045)

List of Directors and their Role and Function

The members of the Board of Directors of The Hongkong and Shanghai Hotels, Limited with effect from 1 January 2016 are set out below:

Non-Executive Directors

The Hon. Sir Michael Kadoorie (*Chairman*)
Andrew Clifford Winawer Brandler (*Deputy Chairman*)
Ronald James McAulay
William Elkin Mocatta
John Andrew Harry Leigh
Nicholas Timothy James Colfer

Independent Non-Executive Directors

Dr the Hon. Sir David Kwok Po Li
Patrick Blackwell Paul
Pierre Roger Boppe
Dr William Kwok Lun Fung
Dr Rosanna Yick Ming Wong
Dr Kim Lesley Winser

Executive Directors

Clement King Man Kwok (*Managing Director and Chief Executive Officer*)
Peter Camille Borer (*Chief Operating Officer*)

The members of the five Board Committees with effect from 1 January 2016 are set out below:

Audit Committee

Patrick Blackwell Paul (*Chairman*)
Andrew Clifford Winawer Brandler
Dr William Kwok Lun Fung

Nomination Committee

The Hon. Sir Michael Kadoorie (*Chairman*)
Dr the Hon. Sir David Kwok Po Li
Dr William Kwok Lun Fung

Remuneration Committee

Patrick Blackwell Paul (*Chairman*)
Andrew Clifford Winawer Brandler
Dr Rosanna Yick Ming Wong

Executive Committee

The Hon. Sir Michael Kadoorie (*Chairman*)
Andrew Clifford Winawer Brandler
Clement King Man Kwok
John Andrew Harry Leigh

Finance Committee

Andrew Clifford Winawer Brandler (*Chairman*)
Clement King Man Kwok
John Andrew Harry Leigh

Hong Kong, 31 December 2015