

THE HONGKONG AND SHANGHAI HOTELS, LIMITED
(the “Company”)

The names of directors who have served on the boards of the subsidiaries of the Company during the year 2016 and up to 20 March 2017, being the date of the Directors’ Report of 2016 Annual Report, are set out below and those marked with an asterisk * are directors as at 20 March 2017:

Nicolas Beliard

- * Anne Boelkow
- * Peter Camille Borer
- * Andrew Clifford Winawer Brandler
- * Teresa Chan-Sola
- * Rosanna Santos Chomi
- * Mark Choon
- * Curaçao Corporation Company N.V.
- * Noor Hasna d/o Jani
- * Eyal Elmaliah
- * Genevieve Wan Jun Go
Peter Pailian Go
Ivo Hemelraad
- * The Hon. Sir Michael Kadoorie
- * Clement King Man Kwok
Giovanni La Forgia
- * Matthew James Lawson
- * Suan Beng Lee
- * Christobelle Liao
- * David E.T. Lim
- * Xian Min Liu
- * Yee Man Lui
- * Siriluck Maithai
- * Noel Malaya
- * Josefina P. Malpas
- * Sandy Martina
- * Massimo Mattanza
- * Nadine Maurellet

- * William Elkin Mocatta
- * Van Nam Pham
- * Nongluck Phataraprasit
- * Prasong Phataraprasit
- * Praphan Phatraprasit
- * Cyrus Chi Yam Pun
- * Serge Pun @ Theim Wai
- * Maria Razumich-Zec
- * Martyn Sawyer
- * Allan B. Sison
- * Andres Soriano III
- * Jana Strischek
- * Ernest Tang
- * Yves Christopher Thoma
- * Trust International Management (T.I.M.) B.V.
- * Sonja Vodusek
- * Chien Thang Vu
- * Jian Guo Yan
- * Felipe U. Yap
- * Fernando Zobel de Ayala
- * Sascha Züger