

**THE HONGKONG AND SHANGHAI HOTELS, LIMITED**  
**(the “Company”)**

The names of directors who have served on the boards of the subsidiaries of the Company during the year 2018 and up to 14 March 2019, being the date of the Directors’ Report of 2018 Annual Report, are set out below and those marked with an asterisk \* are directors as at 14 March 2019:

- \* Abdul Hani bin Ibrahim
- \* Izzet Hasan Basar
- \* Patrick Behrens
- \* Anne Boelkow
- \* Peter Camille Borer
- \* Andrew Clifford Winawer Brandler
- \* Teresa Chan-Sola
- \* Rosanna Santos Chomi
- \* Mark Choon
- Noor Hasna d/o Jani
- \* Dario de los Reyes
- \* Eyal Elmaliah
- \* Genevieve Wan Jun Go
- \* The Hon. Sir Michael Kadoorie
- \* Clement King Man Kwok
- \* Matthew James Lawson
- \* Suan Beng Lee
- \* Christobelle Liao
- \* David E.T. Lim
- \* Xian Min Liu
- \* Yee Man Lui
- \* Noel Malaya
- \* Josefina P. Malpas
- \* Sandy Martina
- \* Nadine Maurellet
- \* William Elkin Mocatta
- \* Ngoc Anh Nguyen

- \* Pradit Phataraprasit
- \* Cyrus Chi Yam Pun
- \* Serge Pun @ Theim Wai
- \* Anurag Ramanat
- \* Maria Razumich-Zec
- \* Martyn Sawyer
- \* Bruno Arthur Sidler  
Andres Soriano III
- \* Jana Strischek
- \* Ernest Tang
- \* Trust International Management (T.I.M.) B.V.
- \* Sonja Vodusek
- \* Chien Thang Vu
- \* Zai Qing Wang
- \* Suthep Wongvorazathe
- \* Felipe U. Yap
- \* Fernando Zobel de Ayala
- \* Sascha Züger