



THE HONGKONG AND SHANGHAI HOTELS, LIMITED  
香港上海大酒店有限公司  
(Incorporated in Hong Kong with limited liability)  
(Stock Code: 45)

**List of Directors and their Role and Function**

The members of the Board of Directors of The Hongkong and Shanghai Hotels, Limited are set out below:

**Non-Executive Directors**

The Hon. Sir Michael Kadoorie (*Chairman*)  
Philip Lawrence Kadoorie (*Deputy Chairman*)  
Nicholas Timothy James Colfer  
Andrew Clifford Winawer Brandler  
James Lindsay Lewis  
Diego Alejandro González Morales  
Peter Camille Borer

**Independent Non-Executive Directors**

Dr the Hon. Sir David Kwok Po Li  
Patrick Blackwell Paul  
Pierre Roger Boppe  
Dr William Kwok Lun Fung  
Dr Rosanna Yick Ming Wong  
Dr Kim Lesley Winsler  
Ada Koon Hang Tse

**Executive Directors**

Benjamin Julien Arthur Vuchot (*Chief Executive Officer*)  
Christobelle Yi Ching Liao (*Chief Corporate and Governance Officer*)  
Keith James Robertson (*Chief Financial Officer*)  
Gareth Owen Roberts (*Chief Operating Officer*)  
Clement King Man Kwok

The members of the five Board Committees are set out below:

**Audit Committee**

Patrick Blackwell Paul (*Chairman*)  
Ada Koon Hang Tse  
Andrew Clifford Winawer Brandler

**Nomination Committee**

The Hon. Sir Michael Kadoorie (*Chairman*)

Dr the Hon. Sir David Kwok Po Li

Dr William Kwok Lun Fung

**Remuneration Committee**

Patrick Blackwell Paul (*Chairman*)

Dr Rosanna Yick Ming Wong

Andrew Clifford Winawer Brandler

**Executive Committee**

The Hon. Sir Michael Kadoorie (*Chairman*)

Philip Lawrence Kadoorie

Andrew Clifford Winawer Brandler

Benjamin Julien Arthur Vuchot

**Finance Committee**

Andrew Clifford Winawer Brandler (*Chairman*)

Diego Alejandro González Morales

Benjamin Julien Arthur Vuchot

Keith James Robertson

Hong Kong, 3 March 2025