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THE HONGKONG AND SHANGHAI HOTELS, LIMITED 香港上海大酒店有限公司

(Incorporated in Hong Kong with limited liability)
(Stock Code: 45)

Unaudited Operating Statistics – Second Quarter of 2025

The unaudited quarterly operating statistics of The Hongkong and Shanghai Hotels, Limited (the "Company") for 2025 and 2024 are as follows:

THE PENINSULA HOTELS

RevPAR (HK\$)		2025	5		2024					
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
Greater China	2,211	2,448			2,327	2,447	2,081	2,937		
Europe	4,343	7,838			3,665	6,416	8,548	6,430		
USA	3,722	5,415			3,347	4,801	5,176	5,653		
Other Asia	2,568	2,821			2,034	2,218	1,880	2,689		

Average Room		2025	5		2024					
Rate (HK\$)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4		
Greater China	4,014	3,883			4,557	4,366	3,856	4,265		
Europe	10,288	12,549			10,241	12,087	13,852	11,420		
USA	6,732	7,534			6,260	6,975	7,573	8,231		
Other Asia	3,847	4,608			3,545	4,148	3,319	3,997		

Occupancy Rate (%)	Number of	2025				2024			
	Rooms (as at 30 Jun 2025)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Greater China	765	55	63			51	56	54	69
Europe	567	42	62			36	53	62	56
USA	753	55	72			53	69	68	69
Other Asia	1,023	67	61			57	53	57	67

LEASING

Average Monthly Rent	2025				2024			
per square foot leased (HK\$)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Residential	46	47			45	45	46	46
Shopping Arcades	136	130			140	133	135	134
Office	67	67			66	65	66	66

Occupancy Rate (%)	2025				2024			
Occupancy Nate (%)	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Residential	95	97			90	90	92	95
Shopping Arcades	88	88			88	88	87	88
Office	83	81			86	86	85	85

Note for All Operations:

1. All amounts are expressed in HK\$

Notes for The Peninsula Hotels:

- 2. Number of rooms is the total number of guestrooms in a hotel, whether available for sale or not. Rooms available for sale is the total room inventory less rooms unavailable for an extended period of time and / or permanent house use rooms
- 3. RevPAR is the total rooms revenue / rooms available for sale
- 4. Average Room Rate is the total rooms revenue / number of rooms sold
- 5. Occupancy Rate is the number of rooms sold / rooms available for sale
- 6. RevPAR, average room rates and occupancy rates are weighted averages for the hotels in each grouping
- 7. The Peninsula Hotels are located in:

Greater China: Hong Kong, Shanghai and Beijing

Europe: London, Istanbul and Paris

USA: New York, Chicago and Beverly Hills

Other Asia: Tokyo, Bangkok and Manila

Notes for Leasing:

- 8. Average Monthly Rent per square foot leased is the total rental income / area leased
- 9. Occupancy Rate is the area leased / area available for lease
- 10. Average monthly rent per square foot leased are weighted averages based on the area leased in each grouping and occupancy rates are weighted averages based on the area available in each grouping
- 11. The Group's most significant shopping arcades are located in The Peninsula Hotels in Hong Kong, Shanghai, Beijing, New York, as well as The Repulse Bay Complex and The Peak Tower
- 12. The operating statistics do not include information for operations whose results are not material in the Group context: The Landmark, Vietnam; The Peninsula Residences, Shanghai; and 21 avenue Kléber, Paris

Shareholders and potential investors of the Company are reminded that the above operating information has not been reviewed or audited by the Company's independent auditor. Shareholders and potential investors of the Company should therefore exercise caution when dealing in the securities of the Company.

For and on behalf of the Board

The Hongkong and Shanghai Hotels, Limited

Till Lembke

Company Secretary

Hong Kong, 6 August 2025

As at the date of this announcement, the Board of Directors of the Company comprises the following Directors:

Non-Executive Chairman
The Hon. Sir Michael Kadoorie

Non-Executive Deputy Chairman
Philip Lawrence Kadoorie

Executive DirectorsChief Executive Officer
Benjamin Julien Arthur Vuchot

Chief Corporate and Governance Officer Christobelle Yi Ching Liao

Chief Financial Officer Keith James Robertson

Chief Operating Officer
Gareth Owen Roberts

Non-Executive Directors

Nicholas Timothy James Colfer Andrew Clifford Winawer Brandler James Lindsay Lewis Diego Alejandro González Morales

Diego Alejanuro Gonzalez Morale

Peter Camille Borer

Independent Non-Executive Directors

Dr the Hon. Sir David Kwok Po Li Patrick Blackwell Paul Pierre Roger Boppe Dr William Kwok Lun Fung Dr Rosanna Yick Ming Wong Dr Kim Lesley Winser Ada Koon Hang Tse