

THE HONGKONG AND SHANGHAI HOTELS, LIMITED
(the “Company”)

The names of directors who have served on the boards of the subsidiaries of the Company during the year 2020 and up to 17 March 2021, being the date of the Directors’ Report of 2020 Annual Report, are set out below and those marked with an asterisk * are directors as at 17 March 2021:

- * Abdul Hani bin Ibrahim
- * Lin Yu Yu Aung
Izzet Hasan Basar
- * Patrick Behrens
Anne Boelkow
- * Peter Camille Borer
- * Andrew Clifford Winawer Brandler
- * Teresa Chan-Sola
- * Rosanna Santos Chomi
- * Joseph Chong
- * Mark Choon
Chanisaun Chumchure
- * Nicholas Timothy James Colfer
- * Dario de los Reyes
- * Eyal Elmaliah
- * Genevieve Wan Jun Go
- * Christopher Shih Ming Ip
- * The Hon. Sir Michael Kadoorie
Alysia Khin Ngu War
- * Clement King Man Kwok
Matthew James Lawson
- * Christobelle Liao
- * David E.T. Lim
- * Xian Min Liu
- * Yee Man Lui
- * Noel Malaya
- * Josefina P. Malpas
- * Sandy Martina

- * Nadine Maurellet
- * William Elkin Mocatta
- * Ngoc Anh Nguyen
- * Masahisa Oba
Pradit Phataraprasit
- * Melvyn Chi Tung Pun
- * Serge Pun @ Theim Wai
- * Anurag Ramanat
- * Maria Razumich-Zec
- * Guy Alexander Edward Riddell
- * Fabrice Rota
- * Joseph Sampermans
- * Martyn Sawyer
- * Bruno Arthur Sidler
- * Jana Strischek
- * Ernest Tang
- * Trust International Management (T.I.M.) B.V.
- * Chien Thang Vu
- * Zai Qing Wang
Suthep Wongvorazathe
- * Felipe U. Yap
- * Fernando Zobel de Ayala
- * Sascha Züger