

THE HONGKONG AND SHANGHAI HOTELS, LIMITED
(the “Company”)

The names of directors who have served on the boards of the subsidiaries of the Company during the year 2021 and up to 16 March 2022, being the date of the Directors’ Report of 2021 Annual Report, are set out below and those marked with an asterisk * are directors as at 16 March 2022:

Abdul Hani bin Ibrahim

* Lin Yu Yu Aung

Patrick Behrens

Anne Boelkow

* Peter Camille Borer

* Andrew Clifford Winawer Brandler

* Teresa Chan-Sola

* Rosanna Chomi

* Joseph Chong

* Mark Choon

* Nicholas Timothy James Colfer

* Dario de los Reyes

* Eyal Elmaliah

* Kurt Gamper

* Genevieve Wan Jun Go

* Kiran Goswami

* Colonel Bui Trong Hieu

* Christopher Shih Ming Ip

* Sandra Jankowski

* The Hon. Sir Michael Kadoorie

* Clement King Man Kwok

* Christobelle Liao

* David E.T. Lim

Xian Min Liu

* Yee Man Lui

* Noel Malaya

Josefina P. Malpas

* Sandy Martina

- * Nadine Maurellet
- * William Elkin Mocatta
- * Barbara Neuerburg
- * Ngoc Anh Nguyen
- * Masahisa Oba
- * Melvyn Chi Tung Pun
- * Serge Pun @ Theim Wai
- * Anurag Ramanat
- * Maria Razumich-Zec
- * Guy Alexander Edward Riddell
- * Fabrice Rota
- * Joseph Sampermans
- * Martyn Sawyer
- * Anthony Seeldrayers
Bruno Arthur Sidler
Jana Strischek
- * Ernest Tang
- * Trust International Management (T.I.M.) B.V.
Chien Thang Vu
- * Zai Qing Wang
- * Felipe U. Yap
- * Fernando Zobel de Ayala
- * Sascha Züger