

**THE HONGKONG AND SHANGHAI HOTELS, LIMITED**  
**(the “Company”)**

The names of directors who have served on the boards of the subsidiaries of the Company during the year 2022 and up to 15 March 2023, being the date of the Directors’ Report of 2022 Annual Report, are set out below and those marked with an asterisk \* are directors as at 15 March 2023:

- \* Theresa Chi Ying Au
- \* Lin Yu Yu Aung
- \* Peter Camille Borer
- \* Andrew Clifford Winawer Brandler
- \* Teresa Chan-Sola
- \* Rosanna Chomi
- \* Joseph Chong
- \* Mark Choon
- \* Nicholas Timothy James Colfer
- \* Dario de los Reyes  
Eyal Elmaliah
- \* Kurt Gamper
- \* Genevieve Wan Jun Go
- \* Kiran Goswami
- \* Colonel Bui Trong Hieu
- \* Christopher Shih Ming Ip
- \* Ismail Jabri  
Sandra Jankowski
- \* The Hon. Sir Michael Kadoorie
- \* Wolbert Hinrik Kamphuijs
- \* Clement King Man Kwok
- \* Shirley Sze Ling Lam
- \* Christobelle Liao
- \* David E.T. Lim
- \* Yee Man Lui
- \* Noel Malaya
- \* Sandy Martina  
Nadine Maurellet

- \* William Elkin Mocatta
- \* Barbara Neuerburg
- \* Ngoc Anh Nguyen
- \* Masahisa Oba
- \* Melvyn Chi Tung Pun
- \* Serge Pun @ Theim Wai
- \* Anurag Ramanat
- \* Maria Razumich-Zec
- \* Guy Alexander Edward Riddell
- \* Gareth Owen Roberts
- \* Fabrice Rota
- \* Joseph Sampermans  
Martyn Sawyer
- \* Anthony Seeldrayers  
Bruno Arthur Sidler
- \* Ernest Tang
- \* Trust International Management (T.I.M.) B.V.
- \* Zai Qing Wang
- \* Felipe U. Yap
- \* Fernando Zobel de Ayala
- \* Sascha Züger