

THE HONGKONG AND SHANGHAI HOTELS, LIMITED
(the “Company”)

The names of directors who have served on the boards of the subsidiaries of the Company during the year 2019 and up to 17 March 2020, being the date of the Directors’ Report of 2019 Annual Report, are set out below and those marked with an asterisk * are directors as at 17 March 2020:

- * Abdul Hani bin Ibrahim
- * Lin Yu Yu Aung
- * Izzet Hasan Basar
- * Patrick Behrens
- * Anne Boelkow
- * Peter Camille Borer
- * Andrew Clifford Winawer Brandler
- * Teresa Chan-Sola
- * Rosanna Santos Chomi
- * Mark Choon
- * Chanisaun Chumchure
- * Dario de los Reyes
- * Eyal Elmaliah
- * Genevieve Wan Jun Go
- * The Hon. Sir Michael Kadoorie
- * Clement King Man Kwok
- * Matthew James Lawson
- Suan Beng Lee
- * Christobelle Liao
- * David E.T. Lim
- * Xian Min Liu
- * Yee Man Lui
- * Noel Malaya
- * Josefina P. Malpas
- * Sandy Martina
- * Nadine Maurellet
- * William Elkin Mocatta
- * Ngoc Anh Nguyen

- * Masahisa Oba
- * Pradit Phataraprasit
Cyrus Chi Yam Pun
- * Melvyn Chi Tung Pun
- * Serge Pun @ Theim Wai
- * Anurag Ramanat
- * Maria Razumich-Zec
- * Guy Alexander Edward Riddell
- * Martyn Sawyer
- * Bruno Arthur Sidler
Andres Soriano III
- * Jana Strischek
- * Ernest Tang
- * Trust International Management (T.I.M.) B.V.
Sonja Vodusek
- * Chien Thang Vu
- * Zai Qing Wang
- * Suthep Wongvorazathe
- * Felipe U. Yap
- * Fernando Zobel de Ayala
- * Sascha Züger