

**THE HONGKONG AND SHANGHAI HOTELS, LIMITED**  
**(the “Company”)**

The names of directors who have served on the boards of the subsidiaries of the Company during the year 2017 and up to 16 March 2018, being the date of the Directors’ Report of 2017 Annual Report, are set out below and those marked with an asterisk \* are directors as at 16 March 2018:

- \* Izzet Hasan Basar
- \* Patrick Behrens
- \* Anne Boelkow
- \* Peter Camille Borer
- \* Andrew Clifford Winawer Brandler
- \* Teresa Chan-Sola
- \* Rosanna Santos Chomi
- \* Mark Choon  
Curaçao Corporation Company N.V.
- \* Noor Hasna d/o Jani
- \* Dario de los Reyes
- \* Eyal Elmaliah
- \* Genevieve Wan Jun Go
- \* The Hon. Sir Michael Kadoorie
- \* Clement King Man Kwok
- \* Matthew James Lawson
- \* Suan Beng Lee
- \* Christobelle Liao
- \* David E.T. Lim
- \* Xian Min Liu
- \* Yee Man Lui  
Siriluck Maithai
- \* Noel Malaya
- \* Josefina P. Malpas
- \* Sandy Martina  
Massimo Mattanza
- \* Nadine Maurellet
- \* William Elkin Mocatta

- \* Ngoc Anh Nguyen  
Van Nam Pham  
Nongluck Phataraprasit
- \* Pradit Phataraprasit  
Prasong Phataraprasit  
Praphan Phatraprasit
- \* Cyrus Chi Yam Pun
- \* Serge Pun @ Theim Wai
- \* Anurag Ramanat
- \* Maria Razumich-Zec
- \* Martyn Sawyer
- \* Bruno Arthur Sidler  
Allan B. Sison
- \* Andres Soriano III
- \* Jana Strischek
- \* Ernest Tang  
Yves Christopher Thoma
- \* Trust International Management (T.I.M.) B.V.
- \* Sonja Vodusek
- \* Chien Thang Vu
- \* Zai Qing Wang
- \* Suthep Wongvorazathe  
Jian Guo Yan
- \* Felipe U. Yap
- \* Fernando Zobel de Ayala
- \* Sascha Züger